Monthly report — July 2026

NET RESULT	REVENUE	DIFFERENCE VS PLAN
€15,228	**€115,121**	**+€6,836**
plan €8,392	plan €111,650	+81.5%

How did we do against plan?

- The net result of €15,228 is €6,836 above plan (€8,392).
- Revenue of €115,121 is 3.1% above plan (€111,650).

What moved it?

- Revenue from own products: €75,227 against a plan of €70,388 (+€4,838) — helps the result.
- Material consumption: €34,301 against a plan of €37,864 (−€3,563) — helps the result.
- Revenue from services: €15,601 against a plan of €16,990 (−€1,389) — hurts the result.

What to watch

- Cash rose by €37,490 this month, more than the profit of €15,228. The biggest help: Customer receivables (+€126,127).
- This is the collection of older invoices, not this month's performance.
- Revenue fell 47.6% from the previous month (summer production shutdown), while fixed costs — wages, rent — keep running.

Findings — accounting review

- Invoice r202606-rev_vyrobky-0 to Granton Holdings Ltd. (€53,536) from June is overdue and unpaid — it needs a reminder and a risk assessment.
- Document r202607-cost_preprava-1 from Ironbridge Steel Ltd. (€1,899) relates to a delivery in June but was only booked this month — it should be moved to the correct period.

Year to date — 2026

NET RESULT
€214,344
plan €137,211

REVENUE
€1,324,934
plan €1,284,996

DIFFERENCE VS PLAN
+€77,133
+56.2%

Comment

- Year to date, the net result of €214,344 is €77,133 above plan (€137,211).
- Cash, however, has fallen by €181,021 year to date (net result €214,344) — the profit has not turned into cash. Biggest items: Customer receivables (−€148,408), Investment in assets (−€126,643).
- The full breakdown of net result → Δ cash is in the Cash impact section of the statement.